## Collaborative Governance of Water in California: What Role for the Legislature?

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#### **The Delta Watershed**

40% of state's land area
47% of state's water flow

Water source for:
25 million people
3 million acres agriculture



Sources http://deltavision.ca.gov/AboutDeltaVision.shtml http://baydeltaoffice.water.ca.gov/DeltaAtlas/index.cfm Delta Atlas, 1995, Dept. of Water Resources

#### Major Issues in Delta Water Policy

- Growing population and economy
- Relatively fixed water supply
- Endangered salmonids, sturgeon, delta smelt
- Impending ecological collapse in the Bay-Delta
- Prospect of water supply being significantly curtailed by endangered species laws
- Prospect of catastrophic loss of Delta water infrastructure if levees are breached by flooding, earthquakes, or sea level rise

### **Major Paradigm Conflicts**

1. Water Supply versus Watershed Management

2. Technocratic versus Collaborative Management

#### Water Supply vs. Watershed Management

#### Water Supply

Provide supply by building storage and conveyance

#### Watershed Management

- Protect supply by protecting quality
- Protect quality through land use
- Integrate uses "from headwaters to ocean"
- Aim for highest beneficial use (through accounting, timing, trading, "conjunctive use")
- Conserve supply by managing demand

#### **Technocratic vs. Collaborative**

<u>Technocratic Management</u>Agency and expert driven

**Collaborative Management** 

 Meaningful involvement of all stakeholders at each stage of the policy process

- > Inclusive
- > Accessible
- > Representative
- Voluntary
- Consensus-seeking
- Deliberative
  Transparent
  Impartial
  Empowered
  Lawful

#### Major Epochs in California Water Policy

1940-1980 Building dams and aqueducts



1960-1985 Building bureaucracies, laws, regulations, and case law

1985 → Building institutions of collaborative watershed management

#### **Collaborative Governance Institutions**

#### <u>Statewide</u>

California Water Plan Update 2009

- FloodSAFE & the California Flood Plan
- Integrated Regional Water Management Plans (33+)
- Watershed and floodplain partnerships (approx. 200)

#### Bay-Delta

- Delta Vision
- Bay Delta Conservation Plan (BDCP)
- Delta Regional Ecosystem Restoration Implement'n Plan
- Suisun Marsh Charter Group
- South Bay Salt Ponds Restoration
- Delta Risk Management Strategy (DRMS)
- California Bay Delta Authority (CALFED)



#### California Water Plan Update 2005

- By law, updated every five years
- Lead: Department of Water Resources
- Five-volume strategic plan
- 65-member Advisory Committee
- 350-member Extended Review Forum
- 200 meetings and workshops
- 23,000 face-to-face person hours
- Consensus-seeking with professional mediation, Center for Collaborative Policy, Sacramento State
- 2009 Update is underway

### Integrated Regional Water Management (IRWM)

- Grants from DWR and SWRCB to local districts for planning and implementation
- 33 and counting
- Prop 50, 2002, \$500 million
- Prop 84, 2006, \$1 billion
- Prop 1E, 2006, \$300 million
- Stakeholder involvement varies widely
- Some with professional mediation by Center for Collaborative Policy, Sacramento State



About 150 to 200 watershed partnerships are active statewide

#### **Delta Vision**

- Vision due January 1, 2008
- Strategic plan due December 31, 2008
- Created by Governor's executive order, Sept 2006
- Blue Ribbon Task Force
  - 8 members appointed by Governor
- Stakeholder Coordination Group
  - 43 members appointed by Resources Agency
  - Consensus-seeking with professional mediation, Center for Collaborative Policy, Sacramento State

#### **Bay Delta Conservation Plan**

- 22-entity steering committee
- Formed through ad hoc "Planning Agreement," October 2006
- Lead agency: California Resources Agency
- Goal: Conservation plan and "incidental take permits" for water agencies under the federal and state endangered species acts
- Consensus-seeking with professional mediation

### Advantages of Collaborative Policymaking

- 1. Building social capital
  - Trust across factions
  - Mutual understanding and empathy
- 2. Incorporating science into policy
  - Generating new knowledge
  - Identifying scientific consensus
  - Exposing shared ignorance
- 3. Policy innovation
- 4. Policy consensus
- 5. Policy implementation

#### **Roles for the Legislature**

- 1. Supporting and guiding collaborative watershed management
- 2. Choosing winners and losers



## ENVISIONING FUTURES

JAY LUND | ELLEN HANAK | WILLIAM FLEENOR RICHARD HOWITT | JEFFREY MOUNT | PETER MOYLE

Public Policy Institute & California

## 2007 PPIC Report

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"It now appears that the CALFED premise that 'everyone can get better together' may be unrealistic..."

"Californians will need to recognize that the Delta cannot be all things to all people. Tradeoffs are inevitable."



**1.** Help convene, fund, and guide *genuine* collaborative governance

Examples:

Convening: Delta Vision, SB 1574\*

 Funding: CALFED watershed coordinator grants. New state watershed program in DOC. Proposed tax on bottled water (AB917\*).
 Guidance: IRWM programs vary widely in quality of stakeholder involvement (AB1489\*)

\* Listed as illustrations of recent proposed or enacted bills. Not an endorsement by the speaker, CCP, or CSUS.



2. Respect and empower ongoing collaboratives
Consider closing off alternate venues
Allow existing collaboratives to run their course
Be transparent about sharing governance



**3.** Legislate *integrated* policymaking

Connect water policy with:

- Floods
- Earthquakes
- Homeland security Public health
- Energy
- Immigration

Food security

- Nutrition

  - Environment
  - Economics

Example: Consider requiring IRWMs to plan for climate change

### - Climate Change Report -CALFED Independent Science Board

"A mid-range rise in sea level this century is likely to be at least 70-100 cm."



Mike Healy, Sept. 9, 2007 CALFED Lead Scientist "Understanding how to act under conditions of incomplete information is the highest and most urgent human pursuit."

- Nassim Taleb, 2007





The Impact of the HIGHLY IMPROBABLE



Nassim Nicholas Taleb





4. Legislate accountability & adaptation

Require (and fund) monitoring and assessment









- Beware of unintended consequences of "open government" and "public participation" laws
  - Brown Act
  - Bagley-Keene Act
  - Prop 59 (2004)"Sunshine Amendment"





**6.** Tackle root causes of California's water problems:

 Water is not being put to its highest and most beneficial uses

Water rights

First step: Convene "joint-fact-finding forums" or "policy dialogues" to explore strengths and limitations of California's water rights regime